

**FRENCH-AMERICAN FOUNDATION**

# Annual Report 2006



# Statement of Purpose

The French-American Foundation is the principal non-governmental link between France and the United States at leadership levels and across the full range of the French-American relationship.

The purpose of the French-American Foundation is to strengthen the French-American relationship as a vital component of the trans-Atlantic partnership.

Founded in 1976, the French-American Foundation is also committed to ensuring that the French-American relationship should be vivid and relevant for the new generations that have come of age since the end of the Cold War.

# French-American Foundation - 2006 Annual Report

## **PRESIDENT'S LETTER**

*Dear Friends of the French-American Foundation:*

The year 2006 marked the 30<sup>th</sup> anniversary of the establishment of the French-American Foundation. In the 30 years prior to the founding of our organization, every schoolchild in America and Western Europe knew that the Atlantic Alliance was essential to safeguarding world peace, individual liberty and Western civilization. That is not at all obvious today, especially not to the generation that has come of age since the end of the Cold War. In a globalized world there is every risk that our countries could dissolve into a values-free void where nations are respected only for their competitive advantage and individuals esteemed only for their marginal utility. The humanist principles of Western civilization must be articulated and defended. A strong France in a strong Europe must recapture the attention and energy of the United States; together they must reassert the universal values that France and America do fundamentally represent; and together they must take on the global challenges of the 21<sup>st</sup> century, enhancing the unity of the West and its leadership in world affairs. The French-American Foundation has an increasing role to play, not only through our programs but also through the projection of our own voice, visibility and influence, in promoting the unity of the West through a vibrant trans-Atlantic partnership anchored by a thriving French-American relationship.

Against this background, when the Board of Directors elected me as the new president of the French-American Foundation in the late summer of 2005, they made it clear that the goal for the next generation was that the French-American Foundation should be the premier civil-society leadership organization between France and the United States; and, to that end, that it should increasingly attain its own voice, visibility and influence.

During 2006, we hosted three incumbent ministers of the French government: Pascal Clément, the Justice Minister, at a private high-level gathering in July; Nicolas Sarkozy, Minister of State and Minister of the Interior, who delivered an important speech to the French-American Foundation in Washington in September; and Michèle Alliot-Marie, the Defense

Minister, who did the same in New York in October. You will read about our other convening programs elsewhere in this report.

In addition to continuing our Young Leaders program in Paris and Avignon, we formed the alumni group of the Young Leaders in this 25<sup>th</sup> anniversary year of the program, which we named the "Young Leaders Circle". We held a symposium for the Young Leaders alumni in New York in April on the theme: "Leadership in the 21<sup>st</sup> Century". We appointed two of our most prominent Young Leaders as the "Co-Patrons" of the Young Leaders Circle: Henri de Castris, chief executive of AXA, and John Thain, chief executive of NYSE Euronext. In addition, John and Henri were the recipients of the Benjamin Franklin Award at the annual French-American Foundation gala dinner in New York in November.

We initiated a new policy program on "Equality of Opportunity through Education and Employment: French and American Perspectives" and we intend to expand our policy programs on a continuing basis.

Our funding base among individuals and corporate members increased as we initiated new membership categories, from students to National Fellows. We received significant new institutional funding for the Young Leaders symposium. An important breakthrough was achieved when we received the core grant for our Equality of Opportunity program from the Ford Foundation. We continued our prior and vital funding relationships, for which we are deeply grateful, with the Florence Gould Foundation, the Lounsbery Foundation and with Ambassador Anne Cox Chambers for the Young Leaders program.

In closing this letter, I wish especially to express my gratitude to the members of our Board of Directors for their encouragement, involvement and support.

*Nicholas Duvigneau*

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# BOARD OF DIRECTORS

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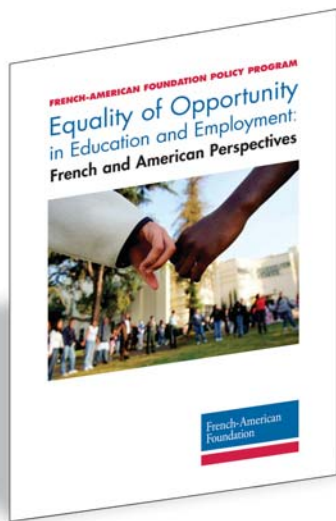
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# POLICY PROGRAMS

The French-American Foundation's multi-year policy programs are designed to provide an in-depth comparative perspective on issues of common concern in France and the United States, to promote the exchange of information about innovative approaches and best practices, and to produce a significant impact on public debate and public policy in both countries. Our flagship policy programs, including the Early Education Program, and the Maternal and Child Health Program, have generated considerable public as well as media interest, and informed American policymakers at the state and national levels. The French-American Foundation has conducted study tours on these policy areas for governors, senators, and state legislators, and has provided testimony before the U.S. Senate.

## New policy program on **"EQUALITY OF OPPORTUNITY IN EDUCATION AND EMPLOYMENT: FRENCH AND AMERICAN PERSPECTIVES"**



In 2006, the French-American Foundation launched a major new social policy program on "Equality of Opportunity in Education and Employment: French and American Perspectives." It examines French and American strategies to reduce the impact of discrimination and promote greater opportunity for minority and immigrant populations. This program focuses particularly on education and employment, critical policy vehicles for social integration.

In its first year, the Equality of Opportunity program received major initial funding from the Ford Foundation, with support also provided by the Florence Gould Foundation. Additional financing is being sought for program initiatives in development.

## WHY THIS ISSUE? WHY NOW?

France and the United States share a belief in equality for all citizens. Yet, despite efforts by both countries, equality of opportunity remains elusive for many minorities and immigrants. Recent events – including Hurricane Katrina in the United States in 2005, and the riots which broke out a few months later in largely immigrant metropolitan areas across France – have fueled national debates about how best to address entrenched inequalities and counter discrimination.

We believe there is now a window for policy innovation. In France, the recent creation of a new government agency, the Independent High Commission for Equality and Against Discrimination (HALDE), demonstrates the government's commitment to address ethnic-based social inequalities and discrimination. Key French business leaders have taken the lead by creating a Diversity Charter for French employers. On a wider scale, the European Union has ranked the rights to equal treatment as

one of its top priorities, making 2007 the “European Year of Equal Opportunities for All,” and has instructed all member States to devise effective anti-discrimination policies. Conversely, in the United States, gains made since the beginning of the civil rights movement such as affirmative action and school desegregation have been reversed by a series of Supreme Court decisions and state ballot initiatives since the 1990s.

In this context, a French-American dialogue can inform new strategies under consideration. French decision-makers are debating the use of racial and

ethnic statistics, banned under French law, and asking whether new affirmative action policies (*discrimination positive*) can be adapted to the “color-blind” French model. Meanwhile, some U.S. states are abandoning race-based strategies in favor of an area-based approach that resembles certain French policies. At a time of active policy debate and reform, and given the contrasting approaches to affirmative action, pro-diversity initiatives, and the use of racial and ethnic statistics, this is an opportune moment for French-American exchange on these topics.

## PROGRAM PARTICIPANTS

The French-American Foundation has ensured program participation of representatives at the highest level of civil rights organizations and government agencies (NAACP-LDF, American Civil Liberties Union, and Leadership Conference on Civil Rights in the U.S.; HALDE, National Institute

for Demographic Studies, and Representative Council of Black Associations in France, among others) as well as specialized scholars and experts. Furthermore, the Foundation has engaged the HALDE as a partner for a study tour in the U.S.



### CONCRETE INITIATIVES of the “Equality of Opportunity” program so far include:

- **An inaugural two-day seminar on “Equality of Opportunity: French and American Perspectives on Education and Employment”** (November 13-14, 2006). This roundtable discussion convened French and American scholars with a select group of policy makers to engage in an in-depth dialogue about discrimination, segregation, affirmative action and anti-discrimination policies, particularly in education and employment. The seminar was open only to invited participants and

“observers” to ensure the highest level of dialogue among the gathered experts. The inaugural seminar also generated ideas for future program initiatives.

*Alison Bernstein, Vice President of the Knowledge, Creativity, & Freedom Program at the Ford Foundation, highlighted the “unprecedented comparative approach of this seminar, convening scholars and policy makers from both countries to examine policy initiatives to combat ethnic inequality and social exclusion.”*

### “EQUALITY OF OPPORTUNITY” Seminar Participants

#### INTRODUCTORY PANEL

- **Shanny L. Peer**, Director of Policy Programs, French-American Foundation
- **Daniel Sabbagh**, Senior Research Fellow, Center for International Research and Studies (Fondation Nationale des Sciences Politiques)
- **Owen Fiss**, Sterling Professor of Law, Yale Law School

#### PANEL 1: Identifying the Categories for Discrimination and Antidiscrimination: Race, Class, Religion

- **Ann Morning**, Assistant Professor, Department of Sociology, New York University (chair)
- **Kimberlé Crenshaw**, Professor of Law, UCLA Law School and Columbia School of Law
- **Eric Fassin**, Sociologist, Ecole Normale Supérieure
- **Emmanuelle Saada**, Associate Professor, Columbia University Center for French and Francophone Studies and Ecole des Hautes Etudes en Sciences Sociales
- **Valérie Amiraux**, CNRS, Marie Curie Fellow, Robert Schuman Center for Advanced Studies, European University Institute

## **PANEL 2: The Measurement of Discrimination**

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- **Dennis Parker**, Director of the Racial Justice Program, American Civil Liberties Union (chair)
- **Arnaud Lefranc**, Economist, Université de Cergy-Pontoise and Robert Schuman Center for Advanced Studies, European University Institute
- **Devah Pager**, Assistant Professor of Sociology, Princeton University
- **Patrick Simon**, Research Fellow, Institut National d'Études Démographiques
- **Alfred Blumrosen**, Thomas Cowan Professor of Law Emeritus, Rutgers University

## **PANEL 3: The Process of Employment Discrimination**

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- **Susan P. Sturm**, George M. Jaffin Professor of Law and Social Responsibility, Columbia University School of Law (chair)
- **Linda Hamilton Krieger**, Professor of Law, University of California at Berkeley, Boalt Hall School of Law
- **Frederick Schauer**, Frank Stanton Professor of the First Amendment, John F. Kennedy School of Government, Harvard University
- **Roxane Silberman**, Senior Research Fellow, CNRS (Centre Maurice Halbwachs)
- **Eric Cediey**, Political Scientist, Centre d'Observation et Recherche sur l'Urbain et ses Mutations (ORUM)

## **PANEL 4: Segregation, Education, and Institutions**

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- **Wayne Meisel**, President of the Bonner Foundation (chair)
- **Dalton Conley**, Professor of Sociology and Director of the Center for Advanced Social Science Research, New York University
- **Georges Felouzis**, Professor of Sociology, Université Victor-Segalen, Bordeaux II
- **Franck Poupeau**, Research Fellow, Centre de Sociologie Européenne

## **PANEL 5: Assessing "Color-blind" Alternatives to Affirmative Action in Higher Education**

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- **Joël Vallat**, Principal of the Lycée Louisle-Grand (chair)
- **Gary Lavergne**, Director of Admissions Research and Policy Analysis, Office of Admissions, University of Texas at Austin
- **Agnès Van Zanten**, Senior Research Fellow, CNRS (Observatoire Sociologique du Changement – Institut d'Études Politiques de Paris)
- **Patrick Weil**, Senior Research Fellow, CNRS (Centre d'Histoire Sociale du XX<sup>e</sup> Siècle – Université Paris I)
- **Glenn Loury**, Merton P. Stoltz Professor of the Social Sciences, Brown University

## **PANEL 6: Policy Perspectives on Affirmative Action in France and the United States**

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- **Alison Bernstein**, Vice President, Knowledge, Creativity, & Freedom Program, The Ford Foundation (chair)
- **Theodore M. Shaw**, Director-Counsel and President of the NAACP Legal Defense and Educational Fund, Inc. (LDF)
- **Julie Fernandes**, Senior Policy Analyst and Special Counsel, Leadership Conference on Civil Rights
- **Claude-Valentin Marie**, Vice-President of the Haute Autorité de Lutte Contre les Discriminations et pour l'Égalité (HALDE)
- **Louis-Georges Tin**, Associate Professor, University of Orléans; spokesperson for the Conseil Représentatif des Associations Noires
- **Jacqueline Berrien**, Deputy Director-Counsel of the NAACP Legal Defense and Educational Fund, Inc. (LDF)

## **MEMBERS OF THE "EQUALITY OF OPPORTUNITY" SEMINAR STEERING COMMITTEE:**

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- **Devah Pager**, Assistant Professor of Sociology, Princeton University
- **Shanny L. Peer**, Director of Policy Programs, French-American Foundation
- **Daniel Sabbagh**, Senior Research Fellow, Center for International Research and Studies (Fondation Nationale des Sciences Politiques) (chair)
- **Agnès Van Zanten**, Senior Research Fellow, CNRS (Observatoire Sociologique du Changement – Institut d'Études Politiques de Paris)



- A public roundtable discussion on “*Discrimination Positive?: French Debates about Affirmative Action*” (November 15, 2006), featuring Kimberlé Crenshaw, Professor of Law, UCLA Law School and Columbia School of Law and Executive Director of the African American Policy Forum; Joël Vallat, Principal of the Lycée Louis-le-Grand; Patrick Weil, Senior Research Fellow, CNRS; and Daniel Sabbagh, Senior Research Fellow, Center for International Research and Studies. Panelists discussed approaches to combating discrimination



and promoting greater equality within French society, especially for minorities and immigrants, and considered whether affirmative action policies can be an appropriate – and effective – remedy in the French context.



### **NEXT ACTION STEPS** in the Equality of Opportunity program include:

- A U.S. study tour for a French delegation, in partnership with the HALDE, to examine (1) the legal framework of anti-discrimination law in the U.S.; (2) the role of civil rights organizations in defending minority and immigrant rights; and (3) academic research on discrimination, and on anti-discrimination policies (planned for October 2007)
- A study tour and report on the “percentage plans” introduced in state university systems in several U.S. states, including Texas and California, to increase student diversity. Similar plans – inspired by the American example – have been proposed by French policymakers, and our goal is to identify lessons learned from the U.S. experience which could inform the design of comparable measures in the French context (planned for November 2007)
- A scholar-in-residence program abroad for a legal scholar or civil rights litigator specializing in anti-discrimination law
- An exchange of young leaders of U.S. and French civil rights organizations and NGOs engaged in defending minority and immigrant rights
- Special issue publications in several peer-reviewed journals, including *French Politics, Culture and Society*, and *Sociétés contemporaines*

## Ongoing **POLICY PROGRAMS**



The Early Education Program, which began in 1999, focuses on France’s renowned preschool system (*école maternelle*). Pursuant to this program, the Foundation has conducted study tours, published reports, organized working forums, informed the media, and briefed policy makers at the highest levels. Our work in this area continues to interest important stakeholders in early childhood policy. In November 2006, Shanny Peer organized two days of site visits and meetings in Paris about France’s early childhood services for a small but influential delegation comprised of Greg Shaw, Education Director at the Bill and Melinda Gates Foundation,

Dan Pedersen, President of the Buffett Early Childhood Fund, and Ken Levit, President of the George Kaiser Family Foundation. The group’s trip to Europe also included visits to Reggio Emilia in Italy, and the United Kingdom. In France, the group visited two *crèches*, a PMI health care center, and an *école maternelle* providing wraparound care for children during school holidays. The purpose of the trip was to give these three major foundations the opportunity to learn about early education and care services provided for children from birth to age five in these three European countries. This tour was also meant to inform both their local work in their own communities and their national vision as leaders of a new consortium called the “Zero to Five Policy Advisory Council,” which brings together foundations, national advocacy groups, and organizations such as the National Governors’ Association.

Other policy programs in development will focus on French and American health care policy, school food and child health in the two countries, and environmental sustainability.

# LEADERSHIP AND PROFESSIONAL EXCHANGES

The French-American Foundation's Leadership Programs and Professional Exchanges are designed to provide leading French and American professionals in a variety of sectors and specialties with a forum to examine together pressing issues of common concern and to share best practices. While promoting dialogue and exchange, these programs also serve to build lasting trans-Atlantic networks.

## YOUNG LEADERS PROGRAM

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Celebrating its 25<sup>th</sup> anniversary in 2006, the Young Leaders program was created in 1981 in response to observations that the close working relationships between French and American leaders in the post-war period were waning as new, younger leaders rose with little exposure to their trans-Atlantic partners. From its inception, the program has taken small groups of carefully selected up-and-coming leaders from diverse professions and provided them with the opportunity to spend five days discussing issues of mutual interest and concern and, most importantly,

getting to know one another. The relaxed atmosphere and the off-the-record nature of the conferences have fostered trenchant and open discussions of policy and social issues and, as importantly, have been very successful in developing a new network of trans-Atlantic leaders. The 19 meetings held since 1981 have been attended by over 250 influential men and women, many of whom have gone on to positions of significant responsibility in both France and in the United States.

### **XIX YOUNG LEADERS MEETING** *October 4 - 8, 2006*

Paris and Avignon



From October 4 to 8, the Foundation hosted a group of twenty-seven French and American Young Leaders for a series of seminars, official visits and receptions in Paris and Avignon. The Young Leaders debated a number of issues currently facing both France and the United States during the course of their meetings and discussions with prominent political figures, business leaders and academics. After an opening luncheon on October 4, Young Leaders met with Deputy Editor Erik Izraelewicz at *Les Echos*, France's principal business daily. Later that afternoon, they were received at the Hotel de Brienne by French Minister of Defense Michèle Alliot-Marie, who spoke to them about the continuing importance of trans-Atlantic cooperation on security matters.



The second day began with a breakfast and meeting with Henri de Castries, CEO of AXA. The discussion focused on the state of the world economy as well as different approaches towards reform and risk-taking in the U.S. and France. Later that morning, with the help of moderators Jean-Marc Jancovici, a consultant at Manicore, and Eric Fassin, Directeur d'Etudes at the *Ecole Normale Supérieure*, the Young Leaders debated the challenge of environmental sustainability and the comparative experience of immigration and integration in France and the United States. French Minister of Trade Christine Lagarde joined the Young Leaders for lunch, after which she made an eloquent presentation on the benefits and challenges associated with globalization.

That evening, Ambassador Craig Stapleton welcomed the entire Young Leaders community at the U.S. Ambassador's Residence for a reception held in their honor.

After two intensive days in Paris, the Young Leaders traveled south to Avignon for two more days of debate and conversation. They examined the challenges facing the media in the Internet era as well as the building blocks of the French-American relationship with the help of moderators Michael Oreskes, Executive Editor of *The International Herald Tribune*, and Justin Vaïsse, special advisor on trans-Atlantic relations at the *Centre d'Analyse*

*et de Prévision* of the French Foreign Ministry. The Young Leaders were welcomed warmly by the city of Avignon and enjoyed its sights and hospitality. In addition to informal social gatherings held over the weekend, Marie-Josée Roig, the Mayor of Avignon, graciously received the group at the *Palais des Papes* for a tasting of regional wines and an elegant dinner in the medieval papal audience chamber.



## YOUNG LEADERS CLASS OF 2006



- **Elizabeth Alderman**  
Business Editor  
*International Herald Tribune*
- **Philippe Askenazy**  
Professor of Economics  
French National Center for  
Scientific Research (CNRS)  
Center for Economic Research  
and its Applications  
(CEPREMAP)
- **Karol Beffa**  
Pianist and Composer  
Ecole Normale Supérieure
- **Najat Belkacem**  
President of the  
Cultural Commission  
Regional Council  
of Rhone-Alpes
- **Gina Bianchini**  
Co-founder and CEO  
Ning, Inc.
- **Roland de la Brosse**  
Chief Executive Officer  
Plasto
- **Anne-Laure de Coincy**  
Member of Cabinet for Günter  
Verheugen, Vice-President  
of the European Commission
- **Louis Dreyfus**  
Deputy Managing Director  
Groupe Nouvel Observateur
- **Jean-Louis Escary**  
Chairman and CEO  
GenOdyssee SA
- **Jan Crawford Greenburg**  
Correspondent  
ABC
- **Art Hall**  
City Council Member  
City of San Antonio

- **Raymond Jefferson**  
Leadership and Organization  
Practice  
McKinsey Consulting
- **Adam Kaplin**  
Assistant Professor,  
Department of Psychiatry,  
Division of Neuropsychiatry  
Johns Hopkins University  
School of Medicine
- **Yves de Kerdrel**  
Columnist  
*Le Figaro*
- **Serena Koenig**  
Instructor in Medicine  
Harvard Medical School
- **Nathalie Kosciusko-Morizet**  
Députée de l'Essonne,  
UMP  
Member of Parliament
- **Marie Lajus**  
Commissaire Principale  
Préfecture de Police
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Mercer & Associates, Inc.
- **Camille Morineau**  
Conservatrice aux  
Collections contemporaines  
Musée National d'Art Moderne  
Centre Georges Pompidou



- **Bruno Paccagnini**  
Colonel  
French Air Force
- **Celina Realuyo**  
Director of Counterterrorism  
Finance Programs  
U.S. Department of State
- **Maximilien Rouer**  
Chief Executive Officer  
Becitizen
- **Mary-Elise Sarotte**  
Tenured University Lecturer,  
St. John's College  
Cambridge University
- **James Thomas**  
Deputy Assistant Secretary of  
Defense for Plans and Acting  
Deputy Assistant Secretary of  
Defense for Strategy
- **Lee Wolosky**  
Partner  
Boies, Schiller & Flexner, LLP
- **Phoebe Yang**  
Vice-President for Business  
Development and Strategy  
Discovery Communications, Inc.

## LEADERSHIP IN THE 21<sup>st</sup> CENTURY

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A Report by Robert L. Gordon III

The magnificence of New York City provided the perfect backdrop for celebrating the 25<sup>th</sup> anniversary of the Young Leaders Program and conducting a symposium on leadership in the 21<sup>st</sup> century. This year's conference brought together a distinguished group of French and U.S. speakers and participants to identify, explore, and debate the leadership dimensions that are essential to 21<sup>st</sup> century leadership. Indeed, the common thread running through the conference sessions included new challenges wrought by a globalized world and the requisite leadership characteristics that are essential for French and U.S. leaders to address those challenges.

The French American Foundation's president, Nicholas Dungan, kicked off the conference by noting the importance of the subject of leadership, given that it was the 25<sup>th</sup> anniversary of the Young Leaders Program and that the assembled Young Leaders were well suited to wrestle with the topic.

And thus began a two day journey of vibrant panel discussions and group activities canvassing the complexities, challenges, and opportunities of leadership in modern day society. Young Leaders from different generations found themselves ensconced in collectively defining leadership, teasing out its most important dimensions, and using this leadership concept and their real world experiences to explore a host of leadership issues, including leadership and gender, private-public partnerships, and new pathways and horizons.

Additionally, Young Leaders participants were treated to an interview with Robert B. Zoellick,

the U.S. Deputy Secretary of State by Jean-David Levitte, French Ambassador to the United States. Their discussion explored the ways in which the trans-Atlantic partnership can enhance international peace and security; discussed leadership qualities essential to strengthening the partnership between the two countries; and canvassed international issues, from a normative perspective, into which the U.S. and France should delve over the next few decades.

The two day event also included honoring Ezra Suleiman and Connie Ellis for their vision, founding, and commitment to the Young Leaders Program. Indeed, both were in attendance, and were lauded for nurturing and fostering a generation of Young Leaders dedicated to building, strengthening, and sustaining a healthy and productive French-American relationship.

The symposium culminated with a discussion, led by President Nicholas Dungan and Michel Garcin, French-American Foundation-France, on the future of the Young Leaders program and crafting the next generation of Young Leaders. Indeed, the Foundation endeavors to broaden, strengthen, and re-vitalize the Young Leaders network while re-invigorating Young Leaders' commitment to positive community, trans-Atlantic, and global change.

In summary, the 25<sup>th</sup> Anniversary Symposium succeeded in being a celebration of a quarter century success story that has provided the United States and France with a growing group of men and women who have assumed the mantle of leadership in their countries and who appreciate

and value French-American relations, are making important contributions to their societies, and are committed to fostering the personal friendships and professional relationships that result in a

vibrant and healthy trans-Atlantic relationship essential to addressing the challenges and opportunities of the 21<sup>st</sup> century global environment.

***“The sessions were crafted so as to suggest a logical progression in understanding what leadership entails in contemporary France and America, and what it is most likely to resemble in the future.”***

***“Faced with the vast question of leadership in the 21<sup>st</sup> century, the French-American Foundation’s small contribution consists in identifying some of the leaders of tomorrow and challenging them, by means of the Young Leaders program, to think about how they can address common challenges and provide better leadership.”***

## PARTICIPANTS

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- **Pierre Albouy**  
Managing Director  
Rothschild, Inc.
- **Jean-Luc Allavena**  
Directeur du Cabinet  
de S.A.S. le Prince Souverain  
Principauté de Monaco
- **Bertrand Badré**  
Associé Gérant  
Lazard Frères
- **Antony Blinken**  
Democratic Staff Director  
Senate Foreign Relations  
Committee
- **Michel Bon**  
Senior Adviser  
Dôme, Close Brothers
- **Amy Butte**  
Executive VP and CFO  
New York Stock Exchange
- **Pastora San Juan Cafferty**  
Professor, School of Social  
Service Administration  
The University of Chicago
- **Manuel Carcassonne**  
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Editions Grasset
- **Jérôme Chartier**  
Député du Val d’Oise
- **Laurent Cohen-Tanugi**  
Partner  
Skadden Arps
- **Christophe Cros**  
Directeur Général délégué  
Suez Environnement
- **Gilles de Margerie**  
Directeur Finances et Risques  
Groupe  
Crédit Agricole S.A.
- **Sophie-Caroline de Margerie**  
Maître des Requêtes  
Conseil d’Etat
- **Deborah Devedjian**  
Copernicus Learning
- **Louis Dreyfus**  
Editor-in-Chief  
*Libération*
- **François Dufour**  
Fondateur et Rédacteur en Chef  
Play Bac Publishing
- **Nicolas Dufourcq**  
Directeur Financier  
Direction Europe du Sud et Centrale  
Cap Gemini
- **Jean-Louis Escary**  
Chairman and CEO  
GenOdyssee SA
- **Charles Ferguson**  
Writer and Investor
- **Olivier Ferrand**  
National Delegate of the Socialist  
Party for European Affairs  
Deputy Mayor, Paris,  
3<sup>rd</sup> district
- **Michel Garcin**  
Président du Directoire  
French-American Foundation  
Comité Français
- **Nicolas Gaume**  
Senior VP Mobile Games  
Groupe Lagardère

- **Robert L. Gordon III**  
Senior Vice President  
Civic Leadership  
City Year, Inc.
- **Maria G. Gotsch**  
Senior Vice President  
New York City Investment Fund
- **François Henrot**  
Managing Director  
Rothschild
- **Catherine Hodeir-Garcin**  
Agrégé d'histoire  
IUFM de Picardie
- **Sara Horowitz**  
Executive Director  
Working Today
- **Arthur H. House**  
President and CEO  
Meridian Worldwide LLC
- **Kenneth I. Juster, Esq.**  
General Counsel  
SalesForce.com
- **Alexander Jutkowitz**  
Hemispheric Partners
- **Richard Kauffman**  
Chairman  
The Financing Group  
Goldman, Sachs & Co.
- **Yves de Kerdrel**  
Chroniqueur éditorialiste  
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- **Christopher Laszlo**  
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- **Sophie L'Hélias-Delattre**  
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- **Roderick K. von Lipsey**  
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- **Mark Medish**  
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- **Anthony A. Smith**  
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- **Guy Sorman**  
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- **Ian Thomas**  
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- **Bob Treuhold**  
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- **Arnaud Ventura**  
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PlaNet Finance
- **William F. Wechsler**  
Vice-President  
Greenwich Associates

## DEFENSE SYMPOSIA

The French-American Foundation Defense Symposia are a unique forum for senior military officers and defense experts from France and the United States to meet on an informal, off-the-record basis to exchange views on timely subjects in the defense and security field. To date, the French-American Foundation has organized eight symposia, each of which has, from various perspectives, considered the roles of the French and American military, the ways they are changing and adapting in the post-cold war world, how these changes affect cooperation, and how both militaries can learn from each other and work together more efficiently. The venue for the symposium alternates between the United States and France. The Foundation works with US-CREST and co-sponsor, the *Fondation pour la Recherche Stratégique*, to organize each meeting.

### EIGHTH DEFENSE SYMPOSIUM *October 19-21, 2006*

French-American Foundation and *Fondation pour la Recherche Stratégique*  
Civil-Military Coordination and Crisis Exit Strategies  
Paris, France

The theme of the 2006 symposium on “Civil-Military Coordination and Crisis Exit Strategies” was particularly timely in light of current operations in the world, undertaken by both militaries. The symposium examined U.S. and French initiatives to foster more effective civil-military coordination at national and multinational levels and considered such questions as: How has the role

of civilian-military coordination in French and U.S. national security strategy evolved? How can military and civilian instruments of national power be deployed in a more coherent and integrated manner? What are possible models and concepts for multinational, civil-military strategic consultation, situational assessment and planning?

The conference began with a discussion of the importance of coordination between military and civilian agencies in national security strategies. Participants acknowledged that in the future, most military operations will be increasingly complex and will require close, planned coordination between military personnel and civilians. Discussion also encompassed the specifics of civil-military coordination in both the planning phase and in the actual theater of operations. The symposium closed with an examination of several case studies, including Kosovo and Afghanistan.

According to the experts in attendance, the discussions were exceptionally rich and useful. Both the U.S. and French delegations included a great number of active duty general/flag rank officers. Senior officials from the U.S. Department of State and USAID as well as scholars from such institutions as CSIS, IDA and NDU also contributed greatly to the quality of the debates.





## PARTICIPANTS



- **Colonel John Agoglia**  
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- **Brigadier General James Barclay III**  
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# CULTURAL PROGRAMS

The French-American Foundation carries out its cultural programming by implementing both convening programs and leadership and professional exchanges in the cultural arena. The social and economic context in the United States, with an emphasis on the private sector and its ethnic diversity, and in France, where the influence of the public sector is predominant and ethnic diversity is a relatively recent phenomenon, affects the respective approaches to cultural policy in ways that invite useful comparison. The differences between “bottom up” and “top down” systems present competing yet complementary views and serve as the founding element of a rich debate.

## TRANSLATION PRIZES

On May 15, the French-American Foundation and the Florence Gould Foundation awarded the 19<sup>th</sup> Translation Prizes at a ceremony at the Century Club, recognizing Daniel Weissbord’s translation of *Missing Person*, by Patrick Modiano (David Godine Publishers) in the fiction

category, and Sharon Bowman’s translation of *The American Enemy: the History of French Anti-Americanism*, by Philippe Roger (University of Chicago Press) in the non-fiction category.



## CULTURAL CONVENING PROGRAMS



The **cultural convening programs** address issues of common concern to French and American cultural professionals in a given field. The topics cover the whole range of cultural policy or “cultural industry” issues. These programs take the shape of lectures, conferences or panel discussions which bring together a targeted audience. These programs very often dovetail with multi-year thematic programs, leadership and professional exchange programs and specialized publications.

In May, in partnership with the French Institute Alliance Française, the French-American Foundation organized a luncheon and dialogue with Jacques Toubon, President of the *Cité Nationale de l’Histoire de*

*l’Immigration* and Diana Pardue, Chief, Museum Services Division, Statue of Liberty NM and Ellis Island.

Jacques Toubon and Diana Pardue discussed the creation of the new *Cité Nationale de l’Histoire de l’Immigration*, which opened its doors in April 2007. Mr. Toubon explained the reasons for the creation of this museum and its genesis. He drew a comparison between this project and the Ellis Island Immigration Museum.

The Management and Governance of Major Cultural Institutions was the subject of a conference held at the Cultural Services of the French Embassy in New York on September 12<sup>th</sup>. Philippe Agid and Jean-Claude Tarondeau, Honorary Professor at the Ecole Supérieure des Sciences Economiques et Sociales, introduced the major themes of their recently published book, *L’Opéra de Paris: Gouverner une grande institution culturelle* (Vuibert, February 2006), which draws a comparative analysis of the management strategies of four major opera houses in the world: the Paris Opera House, the New York Metropolitan Opera, the Wiener Staatsoper, and the Bayerische Oper of Munich.

## PARTICIPANTS



*L’Opéra de Paris: Gouverner une grande institution culturelle*  
Philippe Agid et Jean-Claude Tarondeau (Vuibert, February 2006)

- **Philippe Agid**, Former Deputy Chief Executive, Opéra de Paris
- **Jane Gullong**, Executive Director, New York City Opera
- **Stewart Pearce**, Assistant Manager Operations, Metropolitan Opera
- **Marc A. Scorca**, President & CEO, Opera America
- **Jean-Claude Tarondeau**, Honorary Professor, Ecole Supérieure des Sciences Economiques et Sociales
- **Heidi Walsen**, Opera critic, *The Wall Street Journal*
- **Brann Wry**, Director, Performing Arts Administration Program, Steinhardt School, New York University

The topics of discussion focused on the overall economics of American opera companies as compared to those in Europe, with particular attention to the importance of state subsidies as opposed to private contributions, the degree of reliance on box office receipts and how these factors affect repertory selection, production styles and other artistic choices. Shrinking subsidies for the arts, and box office and audience development challenges were also debated, followed by a dialogue on long-term trends in the U.S. and Europe including, for example, the decrease in the U.S. of subscription purchases and the roles of various constituencies (board members, the press, company members, donors, subscribers and single ticket buyers). Finally, the panelists addressed cultural planning and cultural tourism, the emerging issues of changing demographics in Europe and multiculturalism in France, the EU and the U.S.

This conference was a first step towards a more extensive comparative study of opera houses in Europe and North America which the authors will carry out in partnership with the **French-American Foundation**, **Opera Europa** and **Opera America**. The results of this new publication should be of great interest to



professionals in the field. It is a timely project as opera houses must adapt without delay to a quickly changing environment. The extended comparison will be articulated around the following themes: the context in which Opera houses were created; programming; artistic and technical production; marketing strategies; cost management; governance practices and significant evolutions and trends over the past 20 years.

For more information on this project, please visit:  
<http://www.opera-gouvernance.fr/en/ils-ont-dit/index.php>

## CULTURAL LEADERSHIP AND PROFESSIONAL EXCHANGES

The cultural leadership and professional exchanges enable professionals and experts from the United States and France to share best practices in their respective fields and to establish and strengthen ties between their institutions. In addition, the study tours enable participants to view their work and missions from a broader perspective, to import and propose innovative ideas that could improve the implementation of policies and practices in their own countries. The study tours also serve as a catalyst for the creation of trans-Atlantic networks of experts. They are a unique opportunity for these professionals to forge lasting relations with their counterparts.

As France undergoes budgetary and structural changes within the context of European unification and the globalization of its economy, such shifts exert pressure to modify the framework and management of its cultural policies.

The Foundation's cultural programs are designed to give French professionals the opportunity to better understand the complexities of public-private sector cooperation in the United States. They see first hand how Americans cope with a paucity of public funding for culture, the methods employed to compensate for a dearth in public investment, and to overcome the obstacles created by the decentralized American political systems that impede the design and implementation of coherent policies. The study tours and convening events also address issues of how to manage cultural diversity and facilitate minority access. American professionals on the other hand, discover how cultural policies are conceived and put into practice in France's dominant public sphere, how French institutional centralization works and the important role the State plays in funding, organizing and implementing coherent and ambitious public policies.



### COURANTS

As a direct result of the success of the 2005 program, the French-American Foundation and the French Ministry of Culture and Communications organized a second study tour in the field of historic preservation in October 2006. A group of nine French professionals visited New Orleans, LA, Colonial Williamsburg, VA and Newport, RI. This study tour focused on current measures

undertaken in the U.S. to expand cultural and heritage tourism. The goal of this trip was two-fold. On the one hand, to ascertain the cultural heritage issues facing the United States in three site-specific contexts—New Orleans, Colonial Williamsburg and Newport; on the other, to facilitate a sharing of experiences of professionals and institutions from both countries.



## NEW INITIATIVES resulting from the Courants Program in Historic Preservation

- In response to the *Courants* 2005 Study Tour and to the reports of one of the participants, the President of the National Trust for Historic Preservation, Richard Moe, created a working group to study the model of *Les Journées du Patrimoine*. The primary purpose of *Les Journées du Patrimoine* is to create a greater awareness and appreciation for French heritage. This 24-year old event attracts an estimated 12 million visitors to 16,000 heritage sites and 23,000 cultural events during the 3<sup>rd</sup> weekend in September each year (according the 2007 event statistics) and other European countries have quickly begun to emulate the success of this French event. The French-American Foundation has decided to organize a follow-up study tour on *Les Journées du Patrimoine* in partnership with the French Ministry of Culture and Communications for three senior delegates of the National Trust in Historic Preservation in 2007. The purpose of this cultural exchange will be to meet with key organizations at the national, regional and local levels to learn exactly how this event is coordinated, with a view towards possible replication in the United States.
- **“Regards croisés” [“Alternate perspectives”]** This exhibition of French and Louisianan photographs at the French Ministry of Culture, at the Palais-Royal, and in the Hall des Bons Enfants will open on May 4, 2007. It is anticipated that the exhibition will then be presented in Arles, at the Abbey of Montmajour.



### *“New Orleans, “our” America*

*At the end of October 2006, several French specialists in heritage and culture found themselves in New Orleans, having been invited to participate in the program “Courants”, which is a part of the Ministry of Culture and the French-American Foundation. I knew the situation of the city, having gone there numerous times, before and after the passing of Hurricane Katrina, and by having numerous friends and ties to the city. This was not the case for most of my colleagues. They discovered the beauty of the city, the generosity of the people, and also the community’s courage, humor, and regard for France. In the line of actions employed by the Ministry of Culture in order to respond to the misfortunes to the Mother City of jazz, France welcomed musicians, held expositions, and helped to restore New Orleans. We experienced, Marie-Frédérique Bergeaud, Sophie Walkhain, and myself, the importance to give a glimpse of the faces of a New Orleans curiously unrecognized in France. We not only wanted to show the characteristics of a hurting city, but also those of an old and complex city who is proud of its cultures.”*

*Gilles-Antoine Langlois - Université de Paris XII, Exhibition Curator*

Photographers include: Henri Cartier-Bresson, Alain Desvergnès, Bryce Lankard, Gilles Mora, Owen Murphy, Chuck Patch, Christopher Porche West, Victoria Ryan, Louis Sahuc, Jennifer Shaw, Mark Sindler, Donn Young

- **Encouragement** of school and university cooperative initiatives for “outreach”
- **Workshops** and French-Louisianan cooperation on the theme of the landscape: Botanical and historical heritage; restoration and development of historic parks and gardens and coherent planning for the effective association of modern design and heritage; professional exchanges of experiences at Chamarrande and Méréville.



- **Workshops** and French-Louisianan cooperation on cultural tourism:

### Cultural Heritage and its Audience: Avenues of Collaboration between France and the USA

#### 1 Reflections from *Courants* delegation: French and American Specificities

“Despite recent press articles and the success of the most recent book by Frédéric Martel *“de la culture en Amérique”* (“Culture in America”), the USA and France are closer than we may think, and are both countries of *exception culturelle*<sup>1</sup>. Our stay was too short to dialogue with our hosts about common French-American approaches. However, especially in Louisiana, we found that the State could be the driving force to

unite public and private actors around a massive community service project to benefit a region. In New Orleans, the foundations and associations that understood the importance of conservation and development of cultural heritage did not seem to be able to make their voices heard over the powerful lobbies defending more specific interests.

The role of the State therefore seems essential to maintain

a balance in the regions, specify the orientations, and choose policies likely to ensure the future while looking to create an economic dynamic that is respectful of the environment and the social bond. As to us, we must learn how to grant freer reign to the economic actors because they create jobs and can rejuvenate the image of historic sites. In terms of French cultural tourism and city management, 40% of “tourists” stay

with friends or family. Thus, the local population appears to be very influential with respect to visiting the monuments of the territory. Reckoning this fact should reorient tourist development strategies, which should combine the development of cultural heritage with a positive identity of the region, the quality of welcome with the environment of the inhabitants with local events undertaken by the local population.”

## 2 Hospitality Strategies for Visitors and the Educational Dimension

“In France, the territorial communities have invested heavily in educational community projects, in the arts and in culture. However, this movement is losing steam as the French government has been urging the territories to take on an increasing range of responsibilities and even provide services. Could our American friends freely draw inspiration from our educational system that inspired their unreserved admiration during our meetings? Conversely, we should gain a better understanding of the resources of our territories and develop corporate partnerships and foundations, as well as better train our educators to search for sponsorship. An in-depth study of the American model and experimental initiatives in a few regions could be undertaken at the end of next

year in collaboration with territorial communities. Finally, the question of drawing new audiences—i.e. those who are theoretically not interested in the cultural offer in both the United States and in France—seems crucial to us. Knowledge of where one lives and its history is a key element to the construction of identity of the people who are born and grow up in these regions, regardless of the origin of their ancestry. Like what occurs with the African American and Latino minorities at the sites we visited, the appropriation of French cultural heritage by the working class (where there are high numbers of immigrants) is a key issue of cultural democratization in France.”

## 3 Themes and Initiatives under Consideration to Create Synergy

between the French and American Actors in Cultural Heritage

- Collaboration between French and American universities (to be specified) on the theme of governance of the territories. What model for what project?
- Sponsorship: a think tank, a partnership between university networks, municipalities and companies that we could call the “Lafayette” project?

*1. In other words, all things “cultural” must be protected from the “hegemony” of the markets, the State being the regulator and, when necessary, the sponsor of a cultural policy.*

## PARTICIPANTS

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- **Raphaël Souchier**, Director of AVEC (The Alliance of European Cities of Culture)

The French-American Foundation remains grateful to the Florence Gould Foundation for its sustained and generous support of the Translation Prizes and Courants Programs.

# CONVENING PROGRAMS

## THE RICHARD LOUNSBERY FOUNDATION

*Seminar Series*

### **French-American Histories:**

*Recalling the strategic importance of a long-standing alliance*

The Richard Lounsbury Foundation Seminar Series on “French-American Histories: recalling the strategic importance of a long-standing alliance,” begun in 2005, continued in 2006 with a series of three seminars co-sponsored by the French-American Foundation and France-Amériques. This program was designed to recall the value of our historic bilateral relationship and the mutual benefits that have resulted from the long-standing French-American cooperation. With generous funding from the Richard Lounsbury Foundation, and under the guidance of a distinguished advisory committee, the project recalled the historic and strategic value of the relationship between our two nations, principally for French audiences. The program consisted of a series of seminars, organized thematically and chronologically, that highlighted the historical progression of the French-American relationship by examining selected historical examples of close French-American cooperation. With the exception of one day-long conference that took place in New York in June 2005, all the events in 2005 and 2006 were held in the elegant premises of France-Amériques in Paris.

### **“The Legacy of the Marshall Plan and the Post-War trans-Atlantic Order”**

*January 30, 2006*

## MODERATOR:

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- Dr. Wilton S. Dillon, Senior Scholar Emeritus, Smithsonian Institution

## PANELIST:

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- Professor David Ellwood, Johns Hopkins University  
SAIS Bologna Center Italy

This seminar highlighted the contribution of the Marshall Plan to the rebuilding of the post-war French economy and examined how the American and French governments worked together to develop and implement an effective plan for reconstruction. It also examined

- Professor Gérard Bossuat, Université de Cergy-Pontoise

the role of the Marshall Plan, and the French and American leaders committed to its mission (Jean Monnet and George Ball), in the development of the post-war French-American relationship and the founding of a united Europe.



## SUMMARY

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After the liberation of France, Jean Monnet proposed a “global plan for modernization and economic development” to the French government. Appointed Planning Commissioner by General de Gaulle, Monnet conceived a four-year plan to revitalize the French economy by 1950. Monnet approached the U.S. government in 1946 for financial assistance to implement his plan. Although he failed in his overtures, the Monnet plan anticipated the Marshall Plan which provided over \$13 billion in economic relief to a devastated Europe and constituted one of the greatest economic reconstruction programs in history.

On April 3, 1948, President Harry Truman signed the Marshall Plan into law. The Plan was administered by the newly-established Economic Cooperation Administration (ECA). The ECA’s mission was to boost the European economy by promoting production, bolstering its currencies, and facilitating international trade, especially with the United States whose economy at the time required a strong European market to survive. The objective of the Marshall plan was not solely European relief but revival of agriculture, industry, and trade so that stricken countries might be self-supporting. Another of its unofficial goals was the containment of growing Soviet influence in Europe, especially evident in the increasing strength of communist parties in

Czechoslovakia, Italy and France. Jean Monnet helped to shape the Marshall Plan from the European perspective. With the help of the American, George Ball, Monnet created the Organization of European Economic Cooperation. The OEEC was comprised of sixteen European nations and was designed to coordinate the European Reconstruction with the ECA. In the course of European reconstruction, one of France’s greatest concerns was the potential for Germany to rebuild itself into a threatening power. In part to address this concern, Jean Monnet and Robert Schuman proposed integrating the French and German coal and steel industries into the European Coal and Steel Community (ECSC). This was just the beginning of a “gradualist” approach to unifying Europe along economic and political lines.

The results of the Marshall Plan were surprising even to its most optimistic supporters. The years 1948 to 1952 saw the fastest period of growth in European history. Industrial production increased by 35%. Agricultural production substantially surpassed pre-war levels. The poverty and starvation of the immediate post-war years disappeared and Western Europe embarked upon an unprecedented two decades of growth that saw standards of living increase dramatically.

### **“Americans in Paris” a talk by Adam Gopnik**

*April 3, 2006*

Adam Gopnik is an author and essayist, and writes for *The New Yorker*. This conference was based on his book *Americans in Paris: A Literary Anthology* (2004). In his talk, Mr. Gopnik revealed the cultural misunderstandings, personal and literary experimentation, and profound moments of self-discovery that animate

the “American Experience” in Paris. He also emphasized the tension between the bourgeois and bohemian elements in Parisian culture, and demonstrated how each one has drawn a certain kind of American to this much-loved city.

## SUMMARY

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From the earliest years of the American Republic, Paris has provoked an extraordinary American response. An almost inevitable destination for artists, writers and thinkers, Paris has been many things to many Americans: a tradition-bound bastion of old world Europe, a hotbed of revolutionary ideologies in politics and art, and a

space in which to cultivate openness to life and love thought impossible at home. Based primarily but not exclusively on his anthology, *Americans in Paris*, Adam Gopnik distilled three centuries of the “American Experience” in the place that Henry James called “the most brilliant city in the world.”

In *Americans in Paris*, Adam Gopnik points out that Americans came to Paris as statesmen, soldiers, writers, artists, musicians, students and tourists, and sometimes stayed as expatriates. The selected texts range from the crucial early impressions of Thomas Jefferson and Benjamin Franklin to the latter-day reflections of writers as varied as James Baldwin, Isadora Duncan, and Jack Kerouac. Along the way he encounters the energetic travelers of the nineteenth century – Ralph Waldo Emerson, Mark Twain, Henry James – and the pilgrims of the twentieth : Gertrude Stein, F. Scott Fitzgerald, E.E. Cummings, Cole Porter and Henry Miller to name

but a few. Mr. Gopnik illustrates how Thomas Paine took a direct and dangerous part in the French Revolution; how Harriet Beecher Stowe toured the Louvre and how Theodore Dreiser sampled the sensual enticements of Parisian night life. He also shares with us Edith Wharton's moving images of Paris in the early days of World War I, John Dos Passos's charting of the gathering political storms of the 1930s, Paul Zweig's recollections of the intertwined pleasures of language and sex, and A. J. Liebling's deliciously detailed memories of his culinary education.

## **"From TB to Biotech: French and American Cooperation in Medicine, Biomedical Research, and Biotechnology" June 12, 2006**

### MODERATOR:

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- **David Sabatini, Frederick L. Ehrman** Professor and Chairman, Department of Cell Biology, New York University School of Medicine

### SPEAKERS:

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- **Annick Opinel**, Director of the Center for Historical Research, Pasteur Institute
- **Michel Crepin**, Professor of Molecular Biology, University of Paris XIII
- **Jean-Louis Escary**, Founder, Chairman & CEO of GenOdyssee.
- **Gregory I. Berk**, M.D. Senior Vice President and Chief Medical Officer of Hana Biosciences, Inc.

This seminar focused on French-American cooperation in the field of medicine, and particularly the biomedical field, in the past, present, and future.

### SUMMARY

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The seminar began with the history of French-American cooperation during World War I and the inter-war years, when the Rockefeller Foundation played a key role in the creation of a French public health administration and in the campaigns against malaria and tuberculosis, and supported medical research in French universities. After World War II, the Pasteur Institute was critical in fostering French and American cooperation in specialized domains such as genetic research. Conference speakers also examined differences in French and American approaches to

medical research and its applications, and assessed current and future possibilities for collaboration in the biomedical field, particularly applied genetics and biotechnology. Entrepreneurs in biotechnology were invited to discuss the opportunities and challenges facing their industry in the two countries, and to assess how French and Americans can continue to work together to apply biomedical research to the search for medical cures for diseases such as cancer, infectious diseases, and immune system deficiencies.

## THE EDWARD H. TUCK MEETINGS

In 2006, the Edward H. Tuck Meetings provided valuable access for the Foundation's members to top figures in the French-American community on a rich and

diverse range of topics, including history, foreign policy, conflict resolution, immigration, economic policy, cultural management and national identity.

## HIGHLIGHTS

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The 2006 calendar began with Bernard-Henri Lévy's homage to de Tocqueville, setting the stage for a year in which France and the United States would seek greater mutual understanding in preparation for each country's imminent presidential elections. The Foundation hosted top level French officials such as Pierre

Moscovici, former Minister of European Affairs, Nicolas Sarkozy, former French Minister of the Interior and then presidential hopeful, and Michèle Alliot-Marie, French Minister of Defense. These among a diverse cast of speakers helped to carry out the Foundation's mission of promoting exchange and increasing understanding between France and the United States.

On June 14, the French-American Foundation hosted an off-the-record debate and open question-and-answer session between the Chairman and CEO of AIR FRANCE KLM, Jean-Cyril Spinetta and former U.S. Secretary of Transportation, Rodney E. Slater. The debate was held during a luncheon at the University Club in New York City. The subject was "The EU/US Aviation Agreement: What Will It Change?," which was an excellent opportunity to learn more about this important initiative to liberalize trans-Atlantic air services. The EU/US Aviation Agreement, still under negotiation at the time, is aimed at eliminating restrictions on services and routes between European Union and U.S. destinations and covers sixty percent of global air traffic.

This historic aviation deal was subsequently signed at the EU-US Transatlantic Summit in Washington, D.C. on April 30, 2007.

On July 10, Nicholas Dungan held a private luncheon for His Excellency Pascal Clément, the French Minister of Justice, in the library of the Knickerbocker Club in New York City. There, Mr. Clement met informally with a small number of senior figures in the New York legal community

to hear views on American legal issues and in particular on the topics of class actions and the Sarbanes-Oxley Act. Official representatives of France, in addition to the Minister, included His Excellency Jean-David Levitte, Ambassador of France to the United States, members of the Minister's delegation and the Consul General of France, François Delattre.

September 12 marked an important and highly-publicized meeting and reception with French Minister of State and Minister of the Interior Nicolas Sarkozy (now President of France). The event was held at the Memorial Continental Hall of The National Society of the Daughters of the American Revolution in Washington, D.C. and was on the topic: "The United States and France: The Future of a Vital Relationship."

A speaking tour for former Ambassador of France to the United States Jacques Andréani coincided with three major international disputes: the Iraq War, the Israeli-Lebanon conflict, and the diplomatic crisis with Iran. The Ambassador's timely discussions covered three major themes: French and U.S. diplomatic styles, French and U.S. approaches to international crises, and areas of French and U.S. cooperation.

The Ambassador visited Boston, where he was hosted by Consul General François Gauthier. In his remarks there, Andréani elaborated on "French vs. American Approaches to International Crises" with Stanley Hoffmann and Joseph Nye at the Center for European Studies at Harvard. The School of Advanced International Studies at Johns Hopkins in Washington, DC. was the next stop on the itinerary. In New York, the Ambassador spoke in a conversation with Foundation President Nicholas Dungan before members and friends of the Foundation at the Century Club. Ambassador Andréani elaborated on the international relations of both countries and their perceptions and approaches to crises, particularly in response to current international issues in Iraq, Iran, and Lebanon.

During the French Minister of Defense Michèle Alliot-Marie's official visit to the United States in October, she emphasized the need for continued strong cooperation between Europe and the United States in combating the international threat to liberty, citing in particular the escalating terrorism in Afghanistan. The French-American Foundation provided a forum at Le Parker Meridien Hotel in New York to discuss this and other security issues before a large audience of Americans at a

luncheon, lecture, and question and answer session entitled "Challenges for the 21<sup>st</sup> Century: A Clash of Interests or a Clash of Civilizations?"

The French-American Foundation continues to build upon the success of these meetings by increasing both their visibility and impact through targeted press coverage and web-based media resources. This helps to establish the French-American Foundation as the non-partisan, non-governmental venue for French-American relations.

2006

## Edward H. Tuck Meetings

### January 27, 2006

*American Vertigo*

with author Bernard Henri-Lévy

co-sponsored by the French Institute Alliance Française

### January 31, 2006

*American Vertigo*

with author Bernard Henri-Lévy

National tour to Chicago

### February 3-17, 2006

*American Vertigo*

with author Bernard Henri-Lévy

National tour to Washington, DC, San Francisco, Houston and Philadelphia

### February 14, 2006

*Panel Discussion*

with Richard Descoings, Directeur, Institut d'Etudes Politiques de Paris

### March 8, 2006

*"My Life with André Malraux,"*

with Alain Malraux in conversation with Nicholas Dungan

### April 11, 2006

*"The French Social Model: A central issue for the 2007 elections in France"*

with Pierre Moscovici, former Minister of European Affairs

### April 20, 2006

*"Le Sénateur qui aimait la France"*

with Ambassador André Baeyens

co-sponsored by the French Institute Alliance Française

### June 14, 2006

*"The EU/US Aviation Agreement: What will it change?"*

with Jean-Cyril Spinetta, Chairman and CEO of AIR FRANCE KLM

and the Honorable Rodney E. Slater, former U.S. Secretary of Transportation

## **July 10, 2006**

*"Current American Legal Issues, Class Actions and the Sarbanes-Oxley Act"*,  
an advisory discussion with Pascal Clément, French Minister of Justice

## **September 12, 2006**

*"The United States and France: The Future of a Vital Relationship"*  
a foreign policy speech given by Nicolas Sarkozy, French Minister of State and Minister of the Interior at Memorial Continental Hall, The National Society of the Daughters of the American Revolution in Washington, DC

## **September 14, 2006**

*"The Tour de France: A Cultural History"*  
with author Christopher Thompson, Associate Professor of History at Ball State University  
co-sponsored by the French Institute Alliance Française

## **September 25-29, 2006**

*"French and American Approaches to International Crises"*  
with His Excellency Jacques Andréani, former ambassador of France to the United States on a national tour to Boston, Washington, DC, New York

## **October 20, 2006**

*"Challenges for the 21<sup>st</sup> Century: A Clash of Interests or a Clash of Civilizations?"*  
with Michèle Alliot-Marie, French Minister of Defense

# The French-American Foundation **ANNUAL GALA DINNER**

The French-American Foundation Annual Gala Dinner is our celebration of a flourishing year of French-American friendship as we dine in the company of our distinguished friends and members. Held at the elegant Four Seasons Restaurant in New York City, it is the Foundation's opportunity to honor those who have dedicated their time and energy to promoting this lasting partnership between France and the United States.



In 2005, the Foundation's friends and members gathered to recognize Frederick W. Smith, Chairman and Chief Executive Officer of the FedEx Corporation, with the prestigious Benjamin Franklin award for his lifelong dedication to promoting relations between France and the United States. The evening was held under the esteemed patronage of the French Ambassador Jean-David Levitte and Mrs. Levitte as well as that of the Consul General of France in New York François Delattre and Madame Sophie L'Hélias-Delattre. The evening's distinguished Gala Chairmen were Ambassador Anne Cox Chambers, Ambassador Walter J. P. Curley, Mr. Michel David-Weill, Mrs. Elizabeth Fondaras, Mrs. David R. Hamilton, Ambassador Howard H. Leach, Mr. Maurice Lévy, Mrs. Michael E. Patterson, Mrs. William P. Rayner, Ambassador Felix G. Rohatyn, and Mrs. James B. Sitrick.

The 2006 Gala celebrated the 30<sup>th</sup> Anniversary of the French-American Foundation by honoring three of its most outstanding contributors to both the work of the Foundation and French-American relations as a whole. The Foundation awarded two of its former Young Leaders and co-patrons of the Young Leaders Circle, John Thain, CEO of NYSE Group, and Henri de Castries, CEO of AXA, with the Benjamin Franklin Award, commemorating as well the 25<sup>th</sup> Anniversary of the Young Leaders Program. The Foundation also honored its esteemed Board Vice-Chairman, Elizabeth Fondaras, for her tireless support of the Foundation over the three decades of its history. The Foundation's members and friends enjoyed the Four Seasons Restaurant under the patronage of Consul General of France in New York François Delattre. Award presenters included Professor Ezra Suleiman for the Benjamin Franklin Awards and, founding member of the Foundation, the Honorable James Lowenstein for the Vergennes Achievement Award.

The French-American Foundation presents The Benjamin Franklin Award on an annual basis to individuals who have made a lifelong commitment to the ongoing relationship between France and the United States. The



award is amongst the highest accolades granted by the French-American Foundation.

The Vergennes Achievement Award is named after the Comte de Vergennes, the legendary French Foreign Minister who negotiated the official treaty of the alliance between France and America, approved in 1778. A champion of the American colonists, he convinced King Louis XVI to fund their cause in the anticipated fight, thus securing the special nature of French-American relations for centuries to come. The Vergennes Achievement Award is bestowed on an individual who possesses the characteristics of its namesake – unfailing loyalty, energy, generosity and personal foresight.



## RECIPIENTS OF THE BENJAMIN FRANKLIN AWARD:

- The Honorable C. Douglas Dillon
- The Honorable Walter J.P. Curley
- Médecins Sans Frontières
- Bernard Arnault
- Michel David-Weill
- The Forbes Family
- Maurice Lévy
- Frederick W. Smith
- Henri de Castries
- John A. Thain



2005

# ANNOTATED CALENDAR OF ACTIVITIES

*January 20, 2005*

## **Edward H. Tuck Meeting**

**“Reform of Higher Education in France”**

*with Richard Descoings, Institut des Etudes Politiques de Paris*

*February 20-22, 2005*

## **U.S.-French Congressional Roundtables**

*(co-organized with International Management & Development Institute)*

The French-American Foundation brought a bipartisan delegation from the U.S. Congress (7 Democrats, 6 Republicans) to France for two days of intensive interaction with French business and parliamentary leaders. The delegation was drawn from across the nation allowing the French to be exposed to a broad range of views and opinions from all regions of the United States. As one of Foundation's most ambitious undertakings to date, the mission of this program was to open minds on both sides of the Atlantic and promote dialogue and understanding between our two nations.



### CONGRESSIONAL PARTICIPANTS

- Rep. James Sensenbrenner (R-WI), Co-Chairman
- Rep. Jim Oberstar (D-MN), Co-Chairman
- Rep. Ben Chandler (D-KY)
- Rep. Diana DeGette (D-CO)
- Rep. William Delahunt (D-MA)
- Rep. Lloyd Doggett (D-TX)
- Rep. Phil English (R-PA)
- Rep. Tom Feeney (R-FL)
- Rep. James McGovern (D-MA)
- Rep. Thomas Petri (R-WI)
- Rep. Nick Rahall (D-WV)
- Rep. Mark Souder (R-IN)
- Rep. Cliff Stearns (R-FL)

### FRENCH PARTICIPANTS

- **Dominique Auzias**  
Président Directeur Général  
Petit Futé
- **Jean-Luc Allavena**  
Directeur Général Adjoint  
Lagardère Medias
- **Dominique Badel**  
Directeur Général  
Esso SAF
- **Nicolas Baverez**  
Avocat  
Gibson Dunn & Crutcher
- **Joachim Bitterlich**  
Directeur des Affaires  
Internationales  
Véolia Environnement
- **Philippe Blavier**  
Membre du Comité Exécutif/  
Responsable de la Banque de  
Financement et d'Investissement  
BNP Paribas
- **Loïc Bouvard**  
Député du Morbihan  
Assemblée nationale
- **Henri de Castries**  
Président du Directoire  
Groupe AXA
- **Philippe Camus**  
Président du Directoire  
EADS
- **Jérôme Chartier**  
Député du Val d'Oise  
Assemblée nationale
- **Michael Cheylan**  
Responsable des Affaires Publiques  
Institut Montaigne
- **Bertrand Collomb**  
Président Directeur Général  
Lafarge
- **Jean-Marie Colombani**  
Directeur  
Le Monde
- **Bertrand Dumesnil**  
Directeur  
GMC International
- **François Gayet**  
Directeur Général Adjoint,  
Marketing et Ventes  
Thalès
- **Jean-Louis Gergorin**  
Membre du ComEx/VP Exécutif  
Coordination Stratégique  
EADS
- **Jean-Claude Gruffat**  
Directeur Général  
Citibank
- **Bernard Hagege**  
PDG/Président du Comité  
Transatlantique du MEDEF  
Atemation





- **Francois Henriot**  
General Partner  
Rothschild & Cie
- **Dominique Heriard-Dubreuil**  
Président du Conseil  
d'Administration  
Rémy Cointreau
- **Christine Lagarde**  
Présidente du Comité Stratégique  
Mondiale  
Baker & Mckenzie
- **Michèle Lamarche**  
Gérant-Associé  
Lazard Frères
- **Jacques de Larosière**  
Gouverneur Honoraire  
de la Banque de France
- **Pierre Lellouche**  
Député/Président de l'Assemblée  
Parlementaire de l'OTAN  
Assemblée nationale
- **Maurice Lévy**  
Président du Directoire  
Publicis Groupe
- **Andréas Loewenstein**  
Directeur de la Stratégie  
Eurocopter
- **Jean-Marie Luton**  
Président du Conseil d'Administration  
Arianespace
- **Christian Nadal**  
Directeur,  
EDF Washington
- **Dominique Paris**  
Group Senior Executive  
Vice President  
SNECMA Groupe
- **Pierre Rousselin**  
Directeur adjoint  
chargé de l'International,  
*Le Figaro*
- **Jean-François Serval**  
Président Directeur Général  
Constantin Associés
- **JL Soulier**  
Directeur Général,  
BCEOM

## March 17-19, 2005

### Defense Symposium 2005

#### "Defense Transformation: French and U.S. Responses to the Security Challenges of the 21<sup>st</sup> Century," Warrenton, Virginia

This topic allowed participants to examine the process of military transformation in the context of the ongoing operations in Afghanistan and Iraq. The first panel focused on "Defense Transformation Concepts and Processes." One speaker defined defense transformation as aiming to provide effective capabilities in relevant environments. The overarching goal is thus to increase the overall efficiency of one's armed forces. Participants pursued a discussion of the international division of labor in the security field during the second session on "Force Networking in a Multinational Context." The conference closed with a session on discussion on the role of technology, which helps ensure that every military decision maker has access to appropriate information when needed.

#### PARTICIPANTS

- **Lieutenant Colonel (ret)  
Charles Barry**  
Senior Research Analyst,  
Center for Technology and  
National Security Policy  
National Defense University
- **Colonel Olivier de Bavinchove**  
Strategy and Plans  
Joint Staff
- **Brigadier General Thomas Benes**  
Director, Strategy and  
Plans Division, Plans,  
Policies and Operations  
Headquarters, U.S. Marine Corps
- **Rear Admiral (ret.)  
Jean Bétermier**  
Advisor to EADS
- **Dr. Hans Binnendijk**  
Director, Center for Technology &  
National Security Policy  
National Defense University
- **Rear Admiral John Terence Blake**  
Deputy Director for Resources and  
Acquisition Joint Chiefs of Staff, J-8
- **Colonel Gilbert Botella**  
Future Force Structure  
Joint Staff
- **Mr. Yves Boyer**  
Deputy Director  
Fondation pour la Recherche  
Stratégique
- **Captain Stephen Camacho**  
Professor, Military  
Strategy and Operations  
National War College
- **Mr. François Carrel-Billiard**  
Deputy Director for  
Strategic Affairs  
Ministry of Foreign Affairs
- **Mr. George Cass**  
Vice President  
Lockheed Martin Global Inc.
- **Mr. Charles Cogan**  
Senior Research Associate  
The Kennedy School  
of Government  
Harvard University
- **Vice Admiral Alain Coldefy**  
Vice Chief of Defense Staff
- **Lieutenant Colonel  
William Cosby**  
Africa Desk Officer  
Joint Staff J5
- **Mr. William Cralley**  
Research Staff Member  
Institute for Defense Analyses
- **Mr. Ralph Crosby**  
Chairman & CEO  
EADS, North America

- **Lieutenant General (ret.) Christian Delanghe**  
U.S.-CREST
- **Mr. Jean-François Delpech**  
President  
U.S.-CREST
- **Mr. Jeffrey Dienno**  
Foreign Affairs Specialist,  
Europe and NATO policy  
Joint Staff J5
- **Mr. Joe Drach**  
Chief, Europe/Eurasia/NATO  
Branch  
Army G-3 International Affairs
- **Brigadier General (P) David Fastabend**  
Deputy Director, Futures Center  
U.S. Army Training & Doctrine  
Command
- **Mr. Herbert Fenster**  
Attorney  
McKenna Long & Aldridge LLP
- **Major General (ret) Waldo D. Freeman**  
Adjunct Staff Member  
Institute for Defense Analyses
- **Mr. Yves Galland**  
President  
Boeing International Corporation,  
France
- **Mr. Paul Gallis**  
Section Head, Europe/Eurasia  
Congressional Research Service
- **Mr. Jean-Louis Gergorin**  
Executive Vice-President,  
Strategic Coordination  
EADS
- **Admiral Edmund Giambastiani**  
Supreme Allied Commander  
Transformation
- **Ms. Deborah Glassman**  
Political-Military Advisor  
Western Europe/Balkans Division  
Joint Staff J-5
- **Colonel Philippe Got**  
Technology and Proliferation  
Delegation for Strategic Affairs  
Joint Staff
- **Dr. Robert Grant**  
Senior Research Associate  
U.S.-CREST
- **Mr. Jean Guisnel**  
Journalist  
*Le Point*
- **Rear Admiral (ret.) Francis de la Haye**  
Navy Advisor  
Thales Group
- **Mr. François Heisbourg**  
Director  
Fondation pour la Recherche  
Stratégique
- **Colonel Ernest Herold**  
Chief  
Office of Defense Cooperation,  
France
- **Mr. J. R. Hundley**  
President, COO  
SNECMA
- **Rear Admiral Richard Jaskot**  
Commandant  
National War College  
Colonel Pete Jordan  
Chief, Regional Issues  
HQ U.S. Air Force
- **Mr. Clarence Juhl**  
Deputy Defense Advisor  
U.S. Mission to NATO
- **Ambassador Craig Johnstone**  
Vice President, Europe  
The Boeing Company
- **Rear Admiral Francis Jouanjean**  
Defense Cooperation Attaché  
Embassy of France in the United  
States
- **Ms. Anne Kovacs**  
Research Associate  
U.S.-CREST
- **Mr. James Kurtz**  
Research Staff Member  
Institute for Defense Analysis
- **Captain François de Lastic**  
Strategy and Plans  
Joint Staff
- **Dr. Thomas McNaugher**  
Vice President, Army Studies  
The Rand Corporation
- **Brigadier General Patrick Moussu**  
Chef de la Division Emploi  
Etat-major des armées
- **Rear Admiral Xavier Paitard**  
Deputy Assistant Chief of Staff  
Future Capabilities, Research, and  
Technology  
HQ Supreme Allied Command  
Transformation
- **Mr. Diego Ruiz Palmer**  
Head, Planning Section  
Operations Division  
NATO HQ
- **Brigadier General Bertrand Ract-Madoux**  
Strategy and Plans  
Joint Staff
- **Brigadier General Patrick de Rousiers**  
Transatlantic Division  
Joint Staff
- **Brigadier General (ret) Anthony A. Smith**  
President  
French-American Foundation
- **Mr. Helmut Sonnenfeldt**  
Guest Scholar  
The Brookings Institution
- **Colonel Ralph Steinke**  
U.S. Defense and Army  
Attaché to France  
U.S. Embassy, Paris
- **Rear Admiral Jean Tandonnet**  
Future Force Structure  
Joint Staff
- **Mr. Bruno Tertrais**  
Senior Research Member,  
Defense and Strategy  
Fondation pour  
la Recherche Stratégique
- **Major General Pascal Vinchon**  
Defense Attaché  
Embassy of France  
in the United States
- **Lieutenant Colonel Rich Webster**  
Concepts Division  
Marine Corps Combat  
Development Command
- **General (ret) Larry Welch**  
Senior Fellow  
Institute for Defense Analyses
- **Mr. Steve Williams**  
Corporate Director-  
Europe/Eurasia  
Lockheed Martin
- **Colonel Gail Wojtowicz**  
Chief  
Air Force Future Concepts  
and Transformation  
Air Staff
- **Colonel Jean-Christophe Zimmerman**  
French Liaison Officer to US Joint  
Forces Command

March 21, 2005

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### The Richard Lounsbury Foundation Seminar Series

French-American Histories: recalling the strategic importance of a long-standing alliance

#### GENESIS OF REVOLUTIONS: THE TWIN BIRTHS OF REPUBLICAN NATIONS

→ Panel 1: Looking at the interaction between French and American revolutionary statesmen

→ Panel 2: Examining the linkages between the American and the French Revolutions

#### PARTICIPANTS

- His Excellency Jacques Andréani, Former Ambassador of France to the United States
- Professor Richard R. Beeman, Professor of American History at the University of Pennsylvania
- Professor Claude Fohlen, Chair of the American History Department at the Sorbonne
- Monsieur Axel Poniatowski, President of the French-US Friendship Group at the National Assembly
- Professor Bernard Vincent, Professor Emeritus at the University of Orléans



April 3 - 15, 2005

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### Courants

#### Historic Preservation Study Tour to the USA

In partnership with the French Ministry of Culture and Communications, the French-American Foundation brought a group of French professionals in the field of historic preservation to Washington, DC, Charleston, South Carolina, and New York to gain insights and learn from the experience of their counterparts on the practice of historic preservation in each other's country and to develop the network of French and American experts.

#### PARTICIPANTS

- François de Banes Gardonne, Directeur du Centre culturel de Rencontres à la Chartreuse de Villeneuve-les-Avignon
- Anne de Banes Gardonne, Administratrice de Monuments Historiques, Nicole GARNIER, Institut de France, Conservatrice en chef Domaine de Chantilly
- Jean-Paul Jusselme, Directeur Général de la Fondation Coubertin
- Véronique Legrand, Administratrice du site de Glanum, du Château de Tarascon et de l'Hôtel de Sade
- Anne Barbara-Lacroix, Responsable du Patrimoine, Mairie de Noisiel
- Marie-Frédérique Bergeaud, Délégation au développement et aux Affaires Internationales, adjointe au chef du DAEI, Ministère de la Culture et de la Communication
- Jean-Michel Galley, Chargé de mission pour l'Association des villes et pays d'art et d'histoire
- Pierre-Antoine Gatier, Architecte, Architecte en chef des Monuments Historiques
- Frédéric Nancel, Directeur du développement et des opérations Domaine de Chantilly

April 14, 2005

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### Courants

#### Celebration at the Cultural Services of the French Embassy in New York

Celebration of the French Heritage Society and The French-American Foundation's 2005 programs and publications in the field of Heritage and Historic Preservation in France and the United States (French America / La France En Amérique and the Courants program) at the Cultural Services of the French Embassy in New York.

April 18, 2005

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### Edward H. Tuck Meeting

#### "The Revised Stability Pact: What Next? Two European Views"

with Gérard Belet, Chief Economist of the French Treasury and Arrigo Sadun, Chief Economist of the Italian Treasury

April 19, 2005

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**Edward H. Tuck Meeting**

“French-American Relations in the Second Bush Administration”

with His Excellency Jean-David Levitte, Ambassador of France to the United States

April 21, 2005

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**The Richard Lounsbery Foundation Seminar Series**

French-American Histories: recalling the strategic importance of a long-standing alliance

De Tocqueville’s America: The French Reaction to a New Social and Political Experiment

**PARTICIPANTS**

- Jacques Portes, Chercheur CENA, Professeur à l’Université de Paris VIII-Saint-Denis
- Philippe Roger, Directeur d’études, Ecole des Hautes Etudes en Sciences Sociales (EHESS)
- Sean Wilentz, Dayton-Stockton Professor of History, Princeton University

April 29, 2005

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**Edward H. Tuck Meeting**

“The trans-Atlantic Relationship: Where do we go from here?”

with Laurent Fabius, former Prime Minister of France

May 11, 2005

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**Translation Prizes**

The French-American Foundation and the Florence Gould Foundation 18<sup>th</sup> Translation Prizes Award Ceremony took place at the National Arts Club, in celebration of **Helen Marx’s** translation of *Silbermann* by Jacques de Lacretelle (Helen Marx Books) in the fiction category and **Arthur Goldhammer’s** translation of *Democracy in America* by Alexis de Tocqueville (The Library of America) in the non-fiction category.

May 25, 2005

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**Edward H. Tuck Meeting**

“Changed Continents: the U.S. & Europe in need of a new framework”

with Guillaume Parmentier, the Institut Français des Relations Internationales

June 16-17, 2005

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**The Richard Lounsbery Foundation Seminar Series**

French-American Histories: recalling the strategic importance of a long-standing alliance

**DEMOCRACY IN THE 21<sup>st</sup> CENTURY: FRENCH AND AMERICAN RESPONSES TO CHALLENGES AT HOME AND ABROAD**

→ Panel 1: *Démocratie*/Democracy: Competing French and American Visions?

→ Panel 2: 21<sup>st</sup> Century Challenges for Democracy

## PARTICIPANTS

- **François Bujon de l'Estang**, former Ambassador to the United States
- **Hervé de Charette**, former French Foreign Affairs Minister
- **Annick Cojean**, Grand Reporter, *Le Monde*
- **Pierre Force**, Nell and Herbert M. Singer Professor of Contemporary Civilization, Columbia University
- **Daniel Fried**, Assistant Secretary of State for European Affairs
- **Adam Gopnik**, Editor, *The New Yorker*
- **Colonel Robert L. Gordon III**, Academy Professor of Social Sciences, United States Military Academy
- **Patrice Higonnet**, Robert Walton Goelet Professor of French History, Harvard University
- **Jean-David Levitte**, French Ambassador to the United States
- **Philippe Manière**, Directeur Général, Institut Montaigne
- **Michael Oreskes**, Executive Editor, *The International Herald Tribune*
- **Jamin Raskin**, Professor of Constitutional Law, American University
- **Anne Sa'adah**, Joel Parker Professor of Law and Political Science, Dartmouth College
- **Simon Serfaty**, Zbigniew Brzezinski Chair in Global Security and Geostrategy for Strategic & International Studies
- **Guy Sorman**, Président, Editions Sorman
- **Tony Smith**, former President, French-American Foundation
- **Peter Tarnoff**, Former Under Secretary of State for Political Affairs
- **Frank Wisner**, Former United States Ambassador to four countries
- **Alan Wolfe**, Boisi Center for Religion and American Public Life, Boston College

### June 29, 2005

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#### Edward H. Tuck Meeting

**"Europe's Constitution in Peril: Are Free Markets Really at Odds with Social Equity?"**

with *Odile Quintin*, Director-General for Employment, Social Affairs and Equal Opportunities European Commission

### July 19, 2005

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#### Edward H. Tuck Meeting

**"Europe after the Double "No": What is its Future?"**

with *Noëlle Lenoir*, former Minister of European Affairs

### September 10-22, 2005

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#### **Courants:**

#### **Historic Preservation Reciprocal Study Tour to France**

In the aftermath of the Katrina disaster, eight American experts in the field of historic preservation traveled to France to open new dialogues and cooperation between the France and the U.S. in the field of historic preservation. Participants met with the French Minister of Culture, Renaud Donnedieu de Vabres, during *Les Journées du Patrimoine*. Participants discussed the needs for the preservation community in the aftermath of the Katrina disaster.

## PARTICIPANTS

- **Emma Archer**, Director, French-American Foundation
- **Pamela Ann Breaux**, Assistant Secretary and State Historic Preservation Officer, Lake Charles, Louisiana
- **Wendy Nicholas Dorsey**, North East Regional Director, National Trust for Historic Preservation, Boston, Massachusetts
- **Patricia Heatherly Gay**, Executive Director, Preservation Resource Center of New Orleans, Louisiana
- **Sara E. Johns Griffen**, President, The Olana Partnership, Hudson, New York
- **Willard Ray Luce**, Director, Historic Preservation Division and Deputy State Historic Officer, Georgia Department of Natural Resources, Atlanta, Georgia
- **Matthew Grant McLaughlin**, Director of International Affairs, Senior Advancement Officer, American School of the Building Arts, Charleston, South Carolina
- **Diana Pardue Crane**, Chief, Museum Services Division, Statue of Liberty National Monument and Ellis Island, New York
- **Rhonda Jill Sincavage**, Vice President, Preservation Action, Washington, DC

## September 14-18, 2005

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### XVIII Young Leaders Meeting

#### Washington, DC and Charlottesville, VA

The meeting began in Washington, DC with a reception hosted by Elizabeth Frawley Bagley, former Ambassador to Portugal, where the Young Leaders were joined by government officials and scholars involved in French-American relations. On September 15, the group engaged in a roundtable discussion with Richard Jackson, a Senior Fellow at CSIS, on demographic issues facing most developed countries. The session was followed by lunch with Gwen Ifill, Senior Correspondent for PBS, who analyzed the difficulties currently facing the American people (Katrina, Iraq, political partisanship) and what role difficulty of this type or magnitude plays in American history. In the afternoon, the group had meetings on U.S. approaches to foreign policy and international cooperation with Kurt Volker, Principal Deputy Assistant Secretary of State for European Affairs and Senator Chuck Hagel. Dinner was hosted by Denis Pietton, Minister Counselor, at the Residence of the French Ambassador. On September 16, Young Leaders met with Ralph Crosby, Chairman and CEO of EADS North America, and Associate Justice Stephen Breyer of the United States Supreme Court. That afternoon, the group traveled to Charlottesville where they spent the weekend discussing French and American cultural identity and approaches to diplomacy on the campus of the University of Virginia.

## YOUNG LEADERS 2005

- **Spencer Abbot**  
Lieutenant Commander, U.S. Navy  
Exchange Pilot, FA-18  
Spanish Air Force
- **Philippe Askenazy**  
Professor of Economics  
French National Center for  
Scientific Research (CNRS)  
Center for Economic Research  
and its Applications (CEPREMAP)
- **Karol Beffa**  
Pianist and Composer  
Ecole Normale Supérieure
- **Isabelle Bordry**  
Director, Business Operations  
Yahoo! Europe
- **Amy Butte**  
Executive Vice President  
and Chief Financial Officer  
New York Stock Exchange
- **Anne-Laure de Coincy**  
Member of Cabinet  
for Günter Verheugen,  
Vice-President of the European  
Commission
- **Catherine Dale**  
Political Advisor, US Army  
National War College
- **Louis Dreyfus**  
Chief Executive Officer  
*Libération*
- **François Dufour**  
Founder and Editor-in-Chief  
Play Bac Publishing
- **Laura Efros**  
Senior Director,  
Vaccine Public Policy  
Merck & Co, Inc.
- **Jean-Louis Escary**  
Chairman and CEO  
GenOdyssee SA
- **Olivier Ferrand**  
National Delegate  
of the Socialist Party  
for European Affairs and Deputy  
Mayor, Paris, 3<sup>rd</sup> district
- **Eric Garcetti**  
Councilmember  
City of Los Angeles, 13<sup>th</sup> district
- **Sara Horowitz**  
Executive Director  
Working Today
- **Yves de Kerdrel**  
Columnist  
*Les Echos*
- **Nathalie Kosciusko-Morizet**  
Députée de l'Essonne, UMP  
Member of Parliament
- **Fred Krawchuk**  
Lieutenant Colonel  
U.S. Army



- **Philippe Le Corre**  
Advisor to the French Minister of Defense  
Cabinet of the Minister of Defense
- **Richard O'Donnell**  
Executive Director  
Colorado Commission on Higher Education
- **Dina Powell**  
Assistant Secretary of State for Educational and Cultural Affairs

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Senior Editor  
*Time Magazine*
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New York Times Television
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The Boeing Company

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Deputy Assistant Secretary of Defense for Plans and Acting Deputy Assistant Secretary of Defense for Strategy
- **Arnaud Ventura**  
CEO  
PlaNet Finance
- **Phoebe Yang**  
Vice-President for Business Development and Strategy  
Discovery Communications, Inc.

*October 11, 2005*

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**The Richard Lounsbery Foundation Seminar Series**

**French-American Histories: recalling the strategic importance of a long-standing alliance  
“America in the Great War: Pershing, Joffre and the Doughboys”**

**PARTICIPANTS**

- **Brigadier General Robert A. Doughty**, Professor and Head of the Department of History, United States Military Academy
- **Colonel Frédéric Guelton**, Deputy Director of the Service historique de l'Armée de Terre
- **André Kaspi**, Professeur d'histoire de l'Amérique du Nord à la Sorbonne (Université de Paris I)

*October 4, 2005*

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**Edward H. Tuck Meeting**

**“Building New Bridges to the World: US Business-led Public Diplomacy Efforts”**

*with Keith Reinhard, President, Business for Diplomatic Action, Chairman, DDB Worldwide*

*October 28, 2005*

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**Edward H. Tuck Meeting**

**“La France d'aujourd'hui : l'Hexagone, l'Europe, le Monde”**

*with Édouard Balladur, former Prime Minister of France and President of the Foreign Affairs Committee at the Assemblée Nationale*

*November 7, 2005*

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**Edward H. Tuck Meeting**

**“France and the United States: A Clash of Civilizations?”**

*with Arnaud Blin, Senior Fellow and Director, Peace Indicators Project, School of Peace; Associate, French Institute for Strategic Analysis*

*November 18, 2005*

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**Edward H. Tuck Meeting**

**“France and Europe in the trans-Atlantic Relationship”**

*with Alain Juppé, former Prime Minister of France*

2006

# CALENDAR OF ACTIVITIES

## JANUARY

- 27 Bernard Henri-Lévy Luncheon at the French Institute Alliance Française in New York on the occasion of his new book, *American Vertigo*
- 30 French-American Histories Program  
"The Legacy of the Marshall Plan and the Post-War trans-Atlantic Order" in Paris
- 31 National tour to Chicago with Bernard Henri-Lévy on the occasion of his new book, *American Vertigo*

## FEBRUARY

- 3-17 National tour to Washington, San Francisco, Houston and Philadelphia with Bernard Henri-Lévy on the occasion of his new book, *American Vertigo*
- 21 Reception for U.S. Congressional Delegation and NATO Parliamentary Assembly with Air France in Paris

## MARCH

- 8 Edward H. Tuck Meetings: A Conversation with Alain Malraux, *"My Life with André Malraux"* in New York

## APRIL

- 3 French-American Histories Program *"Americans in Paris: A Celebration in Arts and Culture in Paris"* with Adam Gopnik in Paris
- 11 Edward H. Tuck Meetings: Pierre Moscovici, Former Minister of European Affairs  
"The French Social Model: a Central Issue for the 2007 Elections in France" in New York
- 20 Edward H. Tuck Meetings: Ambassador André Baeyens,  
*Le Sénateur qui aimait la France* in New York
- 27-28 Young Leaders Circle Symposium "Leadership in 21<sup>st</sup> Century" in New York

## MAY

- 1 Luncheon with Jacques Toubon, President of the *Cité Nationale de l'Histoire de l'Immigration* and Diana Pardue, Chief, Museum Services Division, Statue of Liberty NM and Ellis Island at the French Institute Alliance Française in New York
- 15 Florence Gould and French-American Foundations' Translation Prizes Awards Ceremony in New York



## JUNE

- 12 French-American Histories Program "From TB to Biotech: French and American Cooperation in Medicine, Biomedical Research and Biotechnology" at France-Amériques in Paris
- 14 Edward H. Tuck Meeting with the Chairman and CEO of AIR FRANCE KLM, Jean-Cyril Spinetta and former U.S. Secretary of Transportation, The Honorable Rodney E. Slater on "The EU/US Aviation Agreement: What Will It Change?"
- 15 French-American Foundation 30<sup>th</sup> Birthday Celebration in New York

## JULY

- 10 Edward H. Tuck Meeting: Current American Legal Issues, Class Actions and the Sarbanes-Oxley Act, advisory discussion with French Minister of Justice Pascal Clément in New York

## SEPTEMBER

- 12 Foreign Policy Speech "The United States and France: The Future of a Vital Relationship" by French Minister of State and Minister of the Interior Nicolas Sarkozy in Washington, DC
- 12 Discussion and Panel on the Management and Governance of Cultural Institutions with Philippe Agid, former Senior Vice President of L'Opéra de Paris in New York
- 14 Presentation on the *Tour de France* with Christopher Thompson, Associate Professor of History at Ball State University, with the French Institute Alliance Française in New York
- 25-28 National tour in New York, Boston, Washington with former Ambassador of France to the United States Jacques Andréani on the topic of "French and American Approaches to International Crises."

## OCTOBER

- 4-8 Young Leaders Meeting in Paris and Avignon
- 18-27 Historic Preservation Study Tour for the French Delegation to New Orleans, Williamsburg and Newport
- 19-21 8<sup>th</sup> Annual Defense Symposium: "Civil-Military Coordination and Crisis Exit Strategies" in Paris
- 20 Speech by Michèle Alliot-Marie, French Minister of Defense  
"Challenges for the 21<sup>st</sup> Century: A Clash of Interests or a Clash of Civilizations?" in New York

## NOVEMBER

- 8 French-American Foundation Annual Gala at the Four Seasons in New York
- 13-14 Equality of Opportunity in Education and Employment: French and American Perspectives Conference in New York
- 15 Public Conference on Equality of Opportunity (NYU)

# FINANCIAL STATEMENTS

at December 31, 2006 -<sup>1</sup> with comparison to prior periods ended June 30, 2006 and June 30, 2005

## BALANCE SHEETS

	December 31, 2006	June 30, 2006	June 30, 2005
<b>ASSETS</b>			
Cash	405,240	473,155	427,910
Investments (at Fair Value)	4,031,326	3,813,894	3,664,081
Contributions Receivable	685,000	713,250	313,000
Other Receivables and Other Assets	18,429	11,590	26,570
Furniture and Equipment - at Cost, less Accumulated Depreciation of \$17,030 at 12/31/06	35,469	32,543	24,790
Works of Art	694,000	694,000	694,000
<b>Total Assets</b>	<b>\$ 5,869,463</b>	<b>\$ 5,738,432</b>	<b>\$ 5,150,351</b>
<b>LIABILITIES AND NET ASSETS</b>			
<b>Accrued Expenses and Other Liabilities</b>	118,925	121,718	82,279
Total Liabilities	118,925	121,718	82,279
<b>Net Assets</b>			
<i>Unrestricted</i>	4,304,965	4,158,192	3,677,874
<i>Temporarily Restricted</i>	1,445,573	1,458,522	1,390,198
Total Net Assets	5,750,538	5,616,714	5,068,072
<b>Total Liabilities and Net Assets</b>	<b>\$ 5,869,463</b>	<b>\$ 5,738,432</b>	<b>\$ 5,150,351</b>

<sup>1</sup>- Effective July 1, 2006, the French-American Foundation changed its fiscal year end from June 30 to December 31. Results presented in the first column are for the six-month fiscal period from July 1 – December 31, 2006

## STATEMENT OF ACTIVITIES

at December 31, 2006<sup>1</sup> with comparison to prior periods ended June 30, 2006 and June 30, 2005

	Unrestricted	Temporarily Restricted	12/31/06 Total	06/30/06	6/30/05
<b>REVENUE AND RECLASSIFICATIONS</b>					
Contributions and Grants	66,355	260,890	327,245	1,099,341	1,024,917
Special Events					
Less: Costs of Direct Benefit to Donors	504,452		504,452	429,173	482,289
Transfer from Board Designated Fund	103,884	12,675	116,559	142,200	128,183
Investment Income	154,282		154,282	190,723	91,530
Other	59		59	38	2,718
Total Revenue	829,032	273,566	1,102,597	1,861,475	1,729,639
Net Assets Released from Restrictions	286,515	(286,515)			
<b>Total Revenue and Reclassifications</b>	<b>\$ 1,115,547</b>	<b>\$ (12,949)</b>	<b>\$ 1,102,597</b>	<b>\$ 1,861,475</b>	<b>\$ 1,729,637</b>

<b>EXPENSES</b>					
Program Services	579,844		579,844	619,771	878,174
Supporting Services					
General and Administrative	211,414		211,414	271,695	381,767
Fundraising	202,673		202,673	283,975	205,239
Relationship Development	63,574		63,574	212,298	
Total Supporting Services	477,661		477,661	767,968	587,006
<b>Total Expenses</b>	<b>\$ 1,057,505</b>		<b>\$ 1,057,505</b>	<b>\$ 1,387,739</b>	<b>\$ 1,465,180</b>
<b>CHANGE IN NET ASSETS</b>	58,042	(12,949)	45,092	473,736	264,457
Realized Gain (Loss) on Investments					17,017
Unrealized Gain on Investments	88,731		88,731	74,905	202,180
Change in Net Assets	146,773	(12,949)	133,823	548,641	483,654
Net Assets – Beginning of Year	4,158,192	1,458,522	5,616,714	5,068,072	4,584,418
<b>NET ASSETS – END OF YEAR</b>	<b>\$ 4,304,965</b>	<b>\$ 1,445,573</b>	<b>\$ 5,750,537</b>	<b>\$ 5,616,713</b>	<b>\$ 5,068,072</b>

<sup>1</sup> - Effective July 1, 2006, the French-American Foundation changed its fiscal year end from June 30 to December 31. Results presented are for the six-month fiscal period from July 1 – December 31, 2006

2005-2006

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